



ANNUAL REPORT 2018 2019



CHIEF
EXECUTIVES'
FORUM



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Chairman's Message



Northern Ireland's public sector has now dealt with more than 1000 days of government without Ministers: something that even the most forward-thinking Accounting Officer is unlikely to have anticipated in planning to meet the challenges

currently facing our public sector. Uncertainty has become the new norm for members of the Chief Executives' Forum and the inability to progress significant new policy areas or make long term plans constitute significant barriers to progress.

However, our members are continuing to deliver for Northern Ireland's citizens. Indeed Northern Ireland's public service has been applauded for how it has handled the absence of Ministers.

The Chief Executives' Forum too has continued to work with its members and a wide range of partners to support good governance and embed collaboration to achieve better outcomes. We are focusing on how best to support our public sector leaders to meet the new challenges of the medium and long term.

Throughout the year we have developed and delivered a wide programme of briefings, seminars and in-depth programmes for our members, covering issues from corporate governance to leadership, cyber security and digital transformation to media training and procurement best practice.

Our programme has been very well supported by our members throughout the year, and I want to thank all our delegates for making time in their busy diaries to engage with us throughout the year. That engagement is what makes our events so valuable to all members and helps ensure the Forum's

continued relevance.

It would not be possible for the Forum to deliver this programme without the support of a wide range of partners, drawn from within our membership and from across the private sector, the third sector and academia. A full list of acknowledgements is included later in the report.

I want to record particular thanks to my colleagues on the Forum's Board of Directors, for their ongoing input in and support for the Forum's activities. A number of board members will complete their second term on the board in the course of 2019/20, and their commitment to the organisation over recent years has been invaluable. In addition of course I must pay tribute to the staff of the Forum – Anne Dickson, Renee Quinn and Lucy Kirk – without whom none of work we do would have been possible. Renee has now moved on and I wish her well in her new role and also welcome her replacement Pamela Carson and hope she enjoys and benefits from her time with the Forum.

Finally and on a personal note, this is my last Annual Report as Chair of CEF. Having been on the Board for a number of years and having taken over as Chair in 2014, I will be stepping down at the end of June next year. I have greatly enjoyed working with the Forum, maintaining my contacts with my former colleagues in the NICS and building relationships with a wide range of people across the whole public sector. We have striven to broaden and deepen the Forum's offering and the fact that we have maintained our membership despite the impact of austerity is a recognition of the value our members place on the role we play. The process to select my successor will begin soon and I wish him or her every success in further developing and embedding the work of the Forum.

A handwritten signature in black ink, appearing to read 'Stephen Peover'.

STEPHEN PEOVER
CHAIR

Executive Director's Message



2018/19 was a busy year for the Chief Executives' Forum. Our programme focused on the core priorities of our members: good governance; strong leadership and diversity and inclusion.

We have worked closely with the Department of

Finance throughout the year on the recalibration of the relationships between Departments and Arms' Length Bodies with the aim of increasing emphasis on outcomes delivery.

Our programme featured a strong focus on supporting the outcomes-based approach to the delivery of the Programme for Government, and we hosted a series of events relating to organisational trust. The break-neck pace of digital development was reflected in a range of events examining how the public sector can harness the opportunities available in new technology, and we were delighted to welcome the National Cyber Security Centre's Chief Executive to Belfast for a detailed briefing on how public bodies can manage the risks associated with new technologies.

During the year, 40 women at senior levels across the public sector completed our Building Inclusive Leaders programme delivered by Cora Robinson and her team at CreateExpress, and a further 48 participants are currently on this year's programme. I want to thank the senior representatives from across the public sector who made time to speak at programme events and to mentor programme participants.

We were delighted to join with the NI Women's Budget Group and Belfast City Council to host a conference on how gender budgeting can act as a catalyst for economic prosperity.

Members have responded very positively to the provision of a suite of NLP-based seminars on effective leadership, with sessions consistently booked out, and we're grateful to Michael Dunlop for his delivery of this programme.

We continue to deliver our Public Accountability and Governance seminars for members, led by Steve Mungavin, and I want to thank the Northern Ireland Audit Office and the Department of Finance for their ongoing support for these programmes.

We owe a huge debt of gratitude to those individuals and organisations listed in our acknowledgements who have given generously of their time and in other ways to enable the Forum to bring new and innovative ideas to our members. Our relationships with business, academia, professional bodies and the third sector are vital to the Forum's continued success.

2018/19 has been a challenging year financially for the Forum, due, in the main to a number of required one-off expenditures. We have worked to ensure we can maintain membership contributions at the previous year's level, and a robust programme of financial management has been agreed by the Board to address longer term financial security. The Forum will continue to develop programmes in response to our members' needs and in doing so maintain a robust focus on ensuring value for money in all activities.

ANNE DICKSON
EXECUTIVE DIRECTOR

Events Programme

April 2018		
Building Inclusive Leaders: Cohort Launch	Programme	Leadership
Bespoke Public Accountability & Governance training	Seminar	Governance
Making the Sound Bite Count with Mike Philpott	Seminar	Skills
Leadership Lessons with Sir Howard Bernstein	Briefing	Leadership
WIL Alumnae Event	Programme	Leadership
Cross Sectoral Leadership Exchange Programme ALG 2	Programme	Leadership
PwC dinner with Jonathan House	Private Dinner	Leadership/Reform
Authentic Leadership with Marie Grattan	Briefing	Leadership
May		
Bespoke Public Accountability & Governance training	Seminar	Governance
Building Inclusive Leaders Retreat: Group 1	Programme	Leadership
What is Driving Behaviour? Building Relationships with the Most Challenging People	Briefing	Culture/Transformation
Budgetary Impact Analysis Conference: pre-conference dinner	Private Dinner	Diversity & Inclusion
Budgetary Impact Analysis Conference	Conference	Diversity & Inclusion
Cross Sectoral Leadership Exchange Programme ALG 3	Programme	Leadership
Building Inclusive Leaders Retreat: Group 2	Programme	Leadership
Understanding Emotional Intelligence with Diane Allen and Dominic McCanny	Briefing	Leadership
Why Trust is a Must Within Organisations: Answers, Applications and Actions	Briefing	Leadership
June		
Building Inclusive Leader Cohort 1 Webinar: The Science of Confidence	Programme	Leadership
Moving from 'Leader – Commander' to 'Leader – Coach'	Briefing	Leadership

Undertaking Robust and Effective Programme Evaluation	Briefing	Governance
Dinner on Energy Policy	Private Dinner	Digital/Technology
Launch of NIAO Good Practice Guide “Performance for Management Outcomes”	Briefing	Governance
Cross Sectoral Leadership Exchange Programme ALG 4	Programme	Leadership
PwC: Augmented Reality & the Public Sector	Private Dinner	Digital/Technology
Building Inclusive Leaders: Cohort 1: Confident Leadership Module	Programme	Leadership
September		
Building Inclusive Leaders Cohort 1 Webinar: The Science of Resilience	Programme	Leadership
Building Inclusive Leaders: Cohort 2 launch	Programme	Leadership
Public Accountability & Governance training for Accounting Officers	Seminar	Governance
Public Accountability & Governance training for Senior Managers	Seminar	Governance
Public Accountability & Governance training for Audit & Risk Committees	Seminar	Governance
Building Inclusive Leaders C2 Retreat: Group 1	Programme	Leadership
Making the Sound Bite Count with Mike Philpott	Seminar	Skills
Building Inclusive Leaders C2 Retreat: Group 2	Programme	Leadership
Look Inside and Out – Leadership that Gets Results	Briefing	Leadership
October		
SMART Places Roundtable with BT	Private Breakfast	Digital/Technology
BT Tech Women: Liberating Brilliance by Building Courage, Capability and Collaboration	Private Dinner	Leadership
Social Licence: What is it, why you need it and how to get it (SIB)	Briefing	Culture
Bespoke Public Accountability & Governance training	Seminar	Governance

Building Inclusive Leaders: briefing for programme mentors	Programme	Leadership
Building Inclusive Leaders: Cohorts 1&2: Inclusive Leadership module	Programme	Leadership
November		
Public Accountability & Governance training for Board Members	Seminar	Governance
Public Accountability & Governance training for Accounting Officers	Seminar	Governance
Leadership and Governance Conference	Conference	Leadership
Building Inclusive Leaders cohort 2 webinar The Science of Confidence	Programme	Leadership
Bespoke Public Accountability & Governance training	Seminar	Governance
Building Inclusive Leaders cohort 2 webinar: The Science of Decision Making	Programme	Leadership
Setting Outcomes that Works: The Well Formed Outcome Framework	Seminar	Culture/Transformation
January 2019		
Building Inclusive Leaders cohort 2 webinar The Science of Resilience	Programme	Leadership
Building Inclusive Leaders cohort 1 webinar The Science of Collaboration	Programme	Leadership
Turning Vision into Action: The Logical Levels of Leadership	Briefing	Leadership
February		
Human Rights in Public Procurement: The duty of public bodies to respect, protect and promote human rights during the procurement process	Briefing	Governance
Building Inclusive Leaders Cohorts 1&2: The Collaborative Approach Module	Programme	Leadership
Cyber Security: Private Dinner with National Cyber Security Centre Chief Executive	Private Dinner	Digital / Technology
Cyber Security: Keynote Address from National Cyber Security Centre Chief Executive	Briefing	Digital / Technology



March		
Public Accountability & Governance training for Accounting Officers	Seminar	Governance
Moving Public Sector Back Office Applications to the Cloud: How Safe and Appropriate is it as a Strategy?	Private Dinner	Digital/Technology
Public Accountability & Governance training for Senior Managers	Seminar	Governance
Public Accountability & Governance training for Board Members	Seminar	Governance
Building Inclusive Leaders cohort 2 webinar The Science of Decision Making	Programme	Leadership
Public Accountability & Governance training for Audit & Risk Committees	Seminar	Governance
Partnership between Departments and Arm's Length Bodies: Launch of NI Code of Good Practice	Briefing	Governance
Belfast's Resilience Commissioner: Solving Complex Problems through Resilience	Briefing	Culture/Transformation



Corporate Meetings

BOARD

20 September 2018
21 March 2019

BUSINESS COMMITTEE

7 June 2018
20 September 2018
6 December 2018
21 March 2019

AUDIT & RISK COMMITTEE

10 September 2018
7 March 2019
14 March 2019

ANNUAL GENERAL MEETING

9 November 2018



“

”

This was my first CEF event and first impressions and experience were excellent

Report of the Directors for the year ended 31 March 2019

The directors present their report with the financial statements of the company for the year ended 31 March 2019.

Principal Activity

The principal activity of the company in the year under review was that of providing networking opportunities to the Chief Executives in the form of training, seminars, conferences and briefings.

Directors

The directors shown below have held office during the whole of the period from 1 April 2018 to the date of this report.

Mr Clark Samuel Bailie
Dr Evelyn Collins CBE
Ms Anne Marian Donaghy
Mr Iain Charles Greenway
Mr Mark Kieran Hamilton
Mr Richard Brett Hannam
Mr Noel Lavery
Mr Peter May
Ms Frances McCandless
Ms Roisin Anne McDonough
Mr William McIvor
Mr Stephen Peover

Other changes in directors holding office are as follows:

Mr Gavin Boyd - resigned 31 March 2019
Mr Hugh Henry McCaughey - resigned 31 March 2019

Mr Kieran James Donnelly was appointed as a director after 31 March 2019 but prior to the date of this report.

Statement Of Directors' Responsibilities

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement As To Disclosure Of Information To Auditors

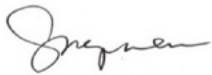
So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

The auditors, Baker Tilly Mooney Moore, who were appointed during the year after a competitive tender exercise, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:



Mr Stephen Peover - Director
25 October 2019



Statement of Comprehensive Income

FOR THE YEAR ENDED 31 MARCH 2018

	Notes	31.3.19 £	31.3.18 £
TURNOVER		304,690	282,976
Cost of sales		<u>140,981</u>	<u>84,706</u>
GROSS SURPLUS		163,709	198,270
Administrative expenses		<u>189,735</u>	<u>191,274</u>
OPERATING (DEFICIT)/ SURPLUS AND (DEFICIT)/ SURPLUS BEFORE TAXATION		(26,026)	6,996
Tax on (deficit)/ surplus	5	<u>-</u>	<u>(142)</u>
(DEFICIT)/ SURPLUS FOR THE FINANCIAL YEAR		(26,026)	7,138
OTHER COMPREHENSIVE INCOME		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>(26,026)</u>	<u>7,138</u>

“ ”

This was a fantastic session. Really look forward to putting some of this into practice – thank you!

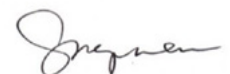
Balance Sheet

FOR THE YEAR ENDED 31 MARCH 2018

	Notes	31.3.19 £	31.3.18 £
FIXED ASSETS			
Intangible assets	6	-	2,582
CURRENT ASSETS			
Debtors	7	30,228	247,327
Cash at bank and in hand		<u>141,449</u>	<u>152,234</u>
		171,677	399,561
CREDITORS			
Amount falling due within one year	8	<u>77,878</u>	<u>282,318</u>
NET CURRENT ASSETS		<u>93,799</u>	<u>117,243</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>93,799</u>	<u>119,825</u>
RESERVES			
Income and expenditure account		<u>93,799</u>	<u>119,825</u>
		<u>93,799</u>	<u>119,825</u>

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the Board of Directors on 25 October 2019 and were signed on its behalf by:



Mr Stephen Peover - Director

Company Registration No. NI05809

Notes to the Financial Statements

STATUTORY INFORMATION

Chief Executives' Forum is a private company, limited by guarantee, registered in Northern Ireland. The company's registered number and registered office address can be found on the Company Information page.

ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

Income is measured at the fair value of the consideration received or receivable excluding value added tax.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Development costs are being amortised evenly over their estimated useful life of five years.

Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.



Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other debtors, cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, are initially recognised at transaction price and subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Taxation

Taxation for the year comprises current tax. Tax is recognised in the Income Statement, except to the



“ Great event.
Excellent
speaker.
Lovely venue ”





extent that it relates to items recognised in other comprehensive income or directly in equity.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Impairment

At each reporting period end date, the company reviews the carrying amounts of its intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

“ Great range of topics and speakers providing expert learning ”

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount.

An impairment loss is recognised immediately in surplus or deficit, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.



EMPLOYEES AND DIRECTORS

The average number of employees (excluding the directors) during the year was: 4 (2018:4).

OPERATING (DEFICIT)/SURPLUS

The operating deficit (2018 - operating surplus) is stated after charging:

	31.3.19 £	31.3.18 £
Development costs amortisation	<u>2,582</u>	<u>2,381</u>

TAXATION

Analysis of the tax credit

The tax credit on the deficit for the year was as follows:

	31.3.19 £	31.3.18 £
Current tax:		
Corporation tax - prior years	-	(142)
Tax on (deficit)/ surplus	<u>-</u>	<u>(142)</u>

Due to the Mutual Trading Adjustment the current tax charge for the year ended 31 March 2019 is £Nil (2018: £Nil)

“ ”

**Fantastic
informative event
with an incredibly
knowledgeable
presenter**





INTANGIBLE FIXED ASSETS

	Other intangible assets £
COST	
At 1 April 2018 and 31 March 2019	<u>13,932</u>
AMORTISATION	
At 1 April 2018	11,350
Charge for year	<u>2,582</u>
At 31 March 2019	<u>13,932</u>
NET BOOK VALUE	
At 31 March 2019	<u>-</u>
At 31 March 2018	<u>2,582</u>



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DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.19 £	31.3.18 £
Trade debtors	21,077	212,120
Other debtors	-	736
VAT	7,102	-
Prepayments and accrued income	<u>2,049</u>	<u>34,471</u>
	<u>30,228</u>	<u>247,327</u>

CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.19 £	31.3.18 £
Bank loans and overdrafts	-	44,640
Trade creditors	774	50,871
Social security and other taxes	-	23,019
Accruals and deferred income	<u>77,104</u>	<u>163,788</u>
	<u>77,878</u>	<u>282,318</u>

MEMBERS' LIABILITY

The company is limited by guarantee, not having a share capital and consequently the liability of members is limited, subject to an undertaking by each member to contribute to the net assets or liabilities of the company on winding up such amounts as may be required not exceeding £1.

Acknowledgements

We are, as always, immensely grateful to the Forum's members and the staff in their organisations who contribute so generously of their time and in many other ways to what we do and what we strive to encourage: learning from others and each other; sharing expertise and experience and working together to improve public services.

In addition to the ongoing support from our members, we are particularly grateful to those individuals and organisations outside the ranks of the Forum for their contributions, help and support:

- Caoimhe Archibald MLA
- Baker Tilly Mooney Moore
- Clare Bailey MLA
- Professor Joan Ballentine, UU
- Sir Howard Bernstein
- Rosemary Barton MLA
- Paula Bradley MLA
- Sinead Bradley MLA
- Professor Finian Buckley
- Richard Bullick
- British Psychological Society
- BT NI
- Olivia Clelland
- CO3
- Construction and Procurement Delivery
- Consult NB1
- Dept of Foreign Affairs
- Michael Dunlop, OR Training & Development Ltd
- Ruth Flood Associates
- GMcG Accountancy
- Alison Grundle
- Grainia Long, Belfast Resilience Commissioner
- Iggy O'Doherty, Department of Finance
- Mike Philpott
- National Cyber Security Centre
- NI Human Rights Commission
- NI Public Sector Chairs' Forum
- NI Women's Budget Group
- NICON
- NICSHR
- Northern Ireland Assembly
- Northern Ireland Audit Office
- Paula Milligan, Live a Life Less Ordinary
- Mind Change
- Steve Mungavin
- Dr Dara O'Hagan
- Press Eye Photography
- PWC
- Cora Robinson, CreateExpress
- SOLACE
- Clare Sugden MLA
- Strategic Investment Board
- TEO PFG Team
- Treasury Officer of Accounts, DoF

Boardroom Membership (as of 25 October 2019)

Stephen Peover - Chair

Clark Bailie

Chief Executive, Northern Ireland Housing Executive

Dr Evelyn Collins CBE

Chief Executive, Equality Commission for Northern Ireland

Kieran Donnelly

Comptroller & Auditor General, Northern Ireland Audit Office

Anne Donaghy

Chief Executive, Mid & East Antrim Borough council

Iain Greenway

Director, Department for Communities

Mark Hamilton

Assistant Chief Constable, Police Service for Northern Ireland

Brett Hannam

Chief Executive, Strategic Investment Board

Noel Lavery

Permanent Secretary, Department for the Economy

Peter May

Permanent Secretary, Department of Justice

Frances McCandless

Chief Executive, Charities Commission for Northern Ireland

Roisin McDonough

Chief Executive, Arts Council for Northern Ireland

Liam McIvor

Chief Executive, Business Services Organisation

Audit & Risk Committee Membership (as at 25 October 2019)

Clark Bailie

Chief Executive, Northern Ireland Housing Executive

Peter May

Permanent Secretary, Department of Justice

Liam McIvor

Chief Executive, Business Services Organisation

Paul Duffy (Independent Member)

Chief Executive, Driver & Vehicle Agency NI

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Chief Executives' Forum Membership (as of 25 October 2019)

Agri-food and Biosciences Institute
Stanley McDowell

Antrim and Newtownabbey Borough Council
Jacqui Dixon

Ards and North Down Borough Council
Stephen Reid

Armagh City, Banbridge & Craigavon
Borough Council **Roger Wilson**

Arts Council of Northern Ireland
Roisín McDonough

Belfast City Council
Suzanne Wylie

Belfast Health and Social Care Trust
Martin Dillion

Big Lottery Fund
Joanne McDowell

Business Services Organisation
Liam McIvor

CITB NI
Sarah Beale

Causeway Coast and Glens Borough Council
David Jackson

Charity Commission for Northern Ireland
Frances McCandless

Civil Service Commissioners
Deirdre Toner

Comhairle na Gaelscolaíochta
Liam Ó Flannagáin

Commission for Victims & Survivors
Andrew Sloan

Commissioner for Older People for Northern
Ireland
Evelyn Hoy

Community Relations Council
Jacqueline Irwin

Consumer Council for Northern Ireland
John French

Council for Catholic Maintained Schools
Gerry Campbell

Council for the Curriculum, Examinations and
Assessment
Justin Edwards

Criminal Justice Inspection Northern Ireland
James Corrigan





Department for Communities
Tracey Meharg

Department for Infrastructure
Katrina Godfrey

Department for the Economy
Noel Lavery

Department of Agriculture, Environment and Rural Affairs
Dr Denis McMahon

Department of Education
Derek Baker

Department of Finance
Sue Gray

Department of Health
Richard Pengelly

Department of Justice
Peter May

Derry City & Strabane District Council
John Kelpie

Driver and Vehicle Agency
Paul Duffy

Education Authority
Sara Long

Electoral Office
Virginia McVea

Equality Commission for Northern Ireland
Dr Evelyn Collins

Executive Office
David Sterling

Fermanagh & Omagh District Council
Brendan Hegarty

Food Standards Agency in Northern Ireland
Rod Ainsworth

Forensic Science Northern Ireland
Gillian Morton

Forest Service
John Joe O'Boyle

General Teaching Council for Northern Ireland
Sam Gallaher

Health and Safety Executive for NI
Robert Kidd

Health and Social Care Board
Valerie Watts

Independent Reporting Commission
Jenny Bell

InterTradeIreland
Aidan Gough

Invest Northern Ireland
Alastair Hamilton

Labour Relations Agency
Tom Evans

Legal Services Agency Northern Ireland
Paul Andrews

Libraries NI
Jim O'Hagan

Lisburn & Castlereagh City Council
David Burns

Local Government Staff Commission for Northern Ireland
Helen Hall

Loughs Agency
Sharon McMahon

Maze Long Kesh Development Corporation
Bryan Gregory

Mid & East Antrim Borough Council
Anne Donaghy

Mid Ulster District Council
Anthony Tohill

NI Public Services Ombudsman
Paul McFadden

National Museums Northern Ireland
Kathryn Thomson

Newry, Mourne and Down District Council
Liam Hannaway

North West Regional College
Leo Murphy

Northern Health and Social Care Trust
Tony Stevens

Northern Ireland Ambulance Service
Michael Bloomfield

Northern Ireland Assembly
Lesley Hogg

Northern Ireland Audit Office
Kieran Donnelly

Northern Ireland Blood Transfusion Service
Karin Jackson

Northern Ireland Co-Ownership Housing
Association Ltd
Mark Graham

Northern Ireland Commissioner for Children
and Young People
Mairead McCafferty

Northern Ireland Confederation for Health and
Social Care
Heather Moorhead

Northern Ireland Council for Integrated
Education
Roisin Marshall

Northern Ireland Courts and Tribunals Service
Peter Lunney

Northern Ireland Environment Agency
David Small

Northern Ireland Fishery Harbour Authority
Kevin Quigley

Northern Ireland Guardian Ad Litem Agency
Peter Reynolds

Northern Ireland Housing Executive
Clark Bailie

Northern Ireland Human Rights Commission
Dr David Russell

Northern Ireland Judicial Appointments
Commission
Tonya McCormac

Northern Ireland Local Government
Association
Derek McCallan

Northern Ireland Local Government Officers'
Superannuation Committee
David Murphy

Northern Ireland Office
Sir Jonathan Stephens

Northern Ireland Police Fund
Ronnie Pedlow

Northern Ireland Policing Board
Amanda Stewart

Northern Ireland Practice and Education
Council for Nursing and Midwifery
Angela McLernon

Northern Ireland Prison Service
Ronnie Armour

Northern Ireland Science Park
Steve Orr

Northern Ireland Social Care Council
Patricia Higgins

Northern Ireland Statistics and Research Agency
Siobhan Carey

Pharmaceutical Society of NI
Trevor Patterson

Police Ombudsman for Northern Ireland
Olwen Laird

Police Service of Northern Ireland
Simon Byrne

Probation Board for Northern Ireland
Cheryl Lamont

Public Health Agency
Valerie Watts

Public Prosecution Service for Northern Ireland
Stephen Herron

Regulation and Quality Improvement Authority
Olive MacLeod

Roads and Rivers Agency
Andrew Murray

South Eastern Health and Social Care Trust
Seamus McGoran

South Eastern Regional College
Ken Webb

Southern Health and Social Care Trust
Shane Devlin

Southern Regional College
Brian Doran

Special EU Programmes Body
Gina McIntyre

Sport NI
Antoinette McKeown

Strategic Investment Board
Brett Hannam

Tourism Northern Ireland
John McGrillen





Translink
Chris Conway

Ulster Supported Employment Ltd
Bill Atkinson

Ulster-Scots Agency
Ian Crozier

Utility Regulator
Jenny Pyper

Victims and Survivors Service
Margaret Bateson

Visit Belfast
Gerry Lennon

Western Health and Social Care Trust
Anne Kilgallen

Youth Council for Northern Ireland
David Guilfoyle

Youth Justice Agency for Northern Ireland
Declan McGeown



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Company Information

Company Number:	NI045809
Registered Office:	303 Airport Road West, Belfast, BT3 9ED
Executive Director:	Anne Dickson
Business Manager:	Pamela Carson
Administration Officer:	Lucy Kirk
Auditors:	Baker Tilly Mooney Moore 17 Clarendon Road Clarendon Dock Belfast BT1 3BG
Accountants:	GMcG Belfast Alfred House 19 Alfred Street Belfast BT2 8EQ
Banking:	Danske Bank Limited Donegall Square West Belfast, BT1 6JS
Solicitors:	Cleaver Fulton Rankin 50 Bedford Street Belfast, BT2 7FW
Business Address:	Clare House 303 Airport Road West Belfast BT3 9ED T: 028 9081 6440 E: mail@ceforum.org W: www.ceforum.org



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